

# Assessment of Horticultural Seedling Business Opportunities in Ghana

By

Naalamle Amissah, PhD

The West Africa Horticulture Innovation Hub, University of Ghana  
AgroFood Fair, Accra International Conference Centre

October 28, 2025

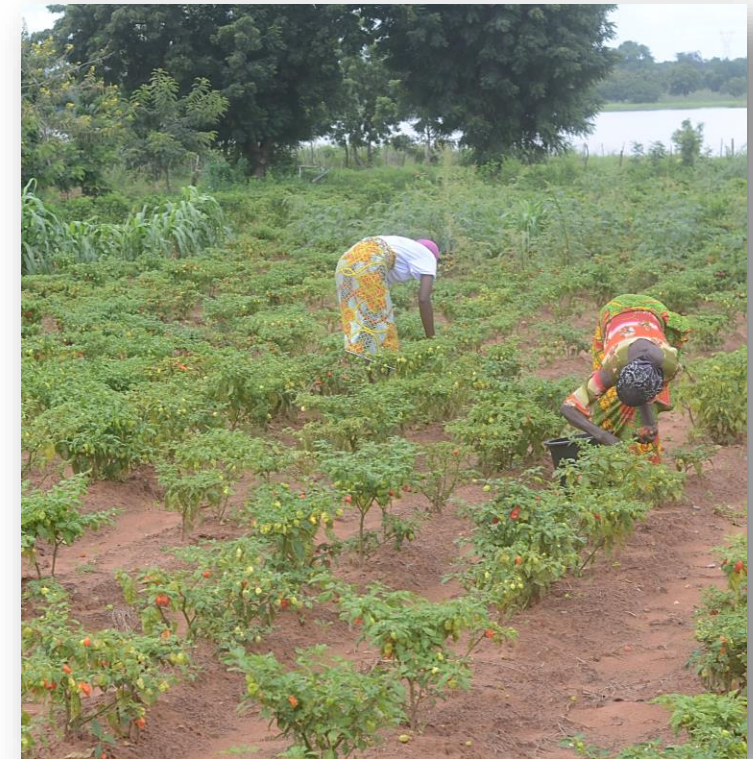
# Outline

- Background
- Study Objectives, Coverage and Methodology
- Key Stakeholders Consulted
- Market Demand and Adoption
- Enabling Environment
- Financing and Investment Gaps
- SWOT Summary
- Business Models
- PPP and Investment Opportunities
- Strategic Recommendations & Implementation Roadmap
- References

# Background - Ghana's Vegetable Sector Context

---

- Ghana's vegetable subsector contributes significantly to rural employment and nutrition security.
- Rapid urbanization and rising consumer demand are increasing the need for consistent vegetable supply (Tuffour et al., 2024).
- Productivity remains low due to poor-quality seeds, limited access to irrigation, and weak nursery systems (Osei et al., 2021).
- Only 30–40% of smallholders currently access improved planting materials (Bonnand et al., 2024).
- The seed sector in Ghana comprises the formal and informal systems (Ayamga, 2018).



# Background - Why Focus on Seedlings?

---

- Professional seedling production ensures uniform germination, high survival, and higher yields (15 - 30% gains) (Bannor et al., 2020).
- Farmers often self-raise seedlings under suboptimal conditions, leading to disease and poor field establishment.
- A fragmented, informal nursery system limits access to high-quality transplants.
- Strengthening the seedling system aligns with Dutch – Ghana cooperation on Seed Sector Development and MoFA's PFJ 2.0/Feed Ghana priorities.



# Study Objectives



**Identify and characterize key vegetable production regions** across Ghana.



**Collect agronomic and market data** in each region.

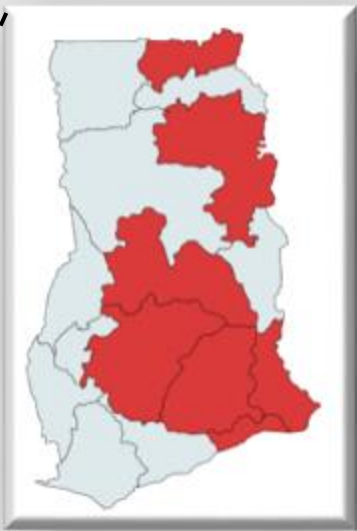


**Assess seedling market potential** by analyzing production practices, gaps, constraints, demand, willingness to pay, and nursery availability.



**Assess enabling-environment factors** that influence the feasibility of establishing commercial seedling enterprises

# Study Coverage and Methodology



**Regions:** Upper East, Northern, Bono East, Ashanti, Eastern, Volta, Greater Accra.

126 surveys, 42 KIIs, 42 FGDs.

**Analysis:** Descriptive and Comparative Analysis, Thematic and SWOT Analysis.

# District Distribution by Region

<b>REGION</b>	<b>DISTRICTS</b>
<b>Ashanti</b>	Offinso North, Ejisu, Ahafo Ano South-West
<b>Bono East</b>	Techiman South, Nkoranza South and Techiman North
<b>Eastern</b>	Fanteakwa North, Atiwa East and Kwahu East
<b>Greater Accra</b>	Ga South, Kpone Katamanso and Ada East
<b>Volta</b>	Anloga, Akatsi North and Agortime Ziope
<b>Northern</b>	Tolon, Kumbugu and Savelugu
<b>Upper East</b>	Kassena Nankana, Bongo and Talensi



# Key Stakeholders Consulted

---

Farmers and cooperatives.

---

Agro-dealers and aggregators.

---

Seed companies.

---

MoFA, CSIR officers and Sector  
Experts.

---

Financial institutions and fintechs.



## Market Demand and Adoption

- About 82% of farmers value professionally raised seedlings.
- Also, 58% willing to pay GHS 0.80 - 1.00 per seedling.
- There is a 15 - 30% yield gain from professionally raised seedlings.

### Quote

***“When you buy healthy seedlings, you are sure all of them will grow; the ones we raise ourselves die a lot because of disease and heat.”*** - FGD with Vegetable Farmers in the Bono East Region .





## Enabling Environment

- Irrigation and road constraints in the north.
- Better infrastructure in Ashanti, Bono East, and Accra.
- No nursery policy or certification framework.

### Quote

***“There is no policy specifically about commercial vegetable seedling nurseries.”*** - Crop Official, Bono East Region

# Financing and Investment Gaps

- Banks finance vegetable farmers but not nurseries.
- Lack of insurance coverage.
- Financial institutions are willing to create seedling credit lines.

## Quote






***“We will consider designing the product... to sponsor those in seedling production.”*** - Bank Credit Officer, NAARA Rural Bank, Upper East Region








# SWOT Summary – Strengths

-  **Rising domestic and export demand** for vegetables, driven by urban consumers and commercial traders
-  **Strong interest in nursery ownership** from farmer cooperatives and women/youth groups across seven regions
-  **Existing technical support** through MoFA extension officers and CSIR–SARI/CRI researchers for agronomic training
-  **Private seed companies** (East-West Seed) open to partnerships in nursery development
-  **Growing awareness of seedling quality** as key to productivity - 82% of farmers value professionally raised seedlings





# SWOT Summary – Weaknesses

-  **Inadequate irrigation infrastructure**; many boreholes and canals are non-functional, limiting dry-season seedling production
-  **No nursery-specific policies**, licensing, or certification systems - resulting in weak quality control
-  **Limited access to financing**, with few short-cycle credit or insurance options suited to horticulture
-  **Poor logistics and feeder roads** hinder safe transport of fragile seedlings
-  **Skill gaps in technical knowledge** and entrepreneurship among small-scale nursery operators

# SWOT Summary – Opportunities

-  **Farmers show strong willingness** to pay GHS 0.80–1.00 per seedling
-  **Opportunity for Public–Private Partnerships (PPPs)** involving MoFA, seed companies, and financial institutions
-  **PFJ 2.0/Feed Ghana and West Africa Food System Resilience Program (FSRP)** programs offer platforms for training and demonstration hubs
-  **Digital and fintech tools** can support credit access, savings, and traceability in nursery operations
-  **Rising youth interest** in agri-preneurship and greenhouse farming

# SWOT Summary – Threats

-  **Climate variability** - droughts and erratic rainfall heighten production risks
-  **Urban encroachment and land-use competition** reduce space for peri-urban vegetable farming
-  **High input costs** and currency fluctuations undermine profitability
-  **Pests and diseases** (e.g., damping-off, nematodes) compromise seedling quality
-  **Fragmented policies and weak coordination** among MoFA, local authorities, and private sector actors

# Business Models

**Individual Commercial Nurseries:** private, small-scale.

**Cooperative/Community Nurseries:** shared ownership, inclusive.

**PPP Nurseries:** MoFA, research, and private sector partnerships.

# Business Model

---

**Value Proposition:** Quality, reliability, yield gains.

---

**Partners:** MoFA, CSIR, Seed Companies, Banks, Universities.

---

**Customers:** Farmers, Cooperatives, Agro-dealers.

---

**Revenue:** Seedling sales, contracts, training services.

# PPP and Investment Opportunities

---

Technology transfer with multinational seed firms.

---

Cooperative co-ownership with blended finance.

---

Fintech-enabled credit and insurance.

---

**Quote: “*We work with outgrowers... we provide their seedlings... we gain and they gain.*” - Maphlix Trust, Sector expert, Volta Region**

# Key Challenges

- Water scarcity and poor irrigation maintenance.
- No nursery regulation or certification.
- Limited technical skills.
- Weak coordination across actors.





# Lessons Learned

- Local ownership ensures sustainability.
- Demonstrations drive adoption.
- Inclusive PPPs reduce risk.

## Quote

*“The most effective way... is for us to actually see the end results through demonstrations.”* - **Farmer, Northern Region**

## Strategic Recommendations



**Policy:** Develop certification standards; integrate with Feed Ghana initiative.



**Investment:** Multisource finance, youth and cooperative nurseries.



**Research:** Hybrid trials, extension training.

## Implementation Roadmap

---

**Short-term (0 - 1 yr):** Demonstration and Trial Fields, Pilot nurseries, ToT, Design a suitable financial package.

---

**Medium-term (1 - 3 yrs):** PPP strengthening and scale-up, certification.

---

**Long-term (3 - 5 yrs):** Development of a National Seedling Framework.

# Closing and Call to Action

- Align policy, finance, and capacity building.
- Strengthen Dutch - Ghana partnerships.
- Build a sustainable seedling ecosystem.



***“From seeds to seedlings, from partnerships to prosperity, this is the journey we envision. A journey where farmer cooperatives, youth entrepreneurs, private seed companies, and public institutions converge to build a robust, climate-smart nursery ecosystem. One that delivers quality, traceability, and opportunity at scale.”***

# References

- Bannor, R. K., Oppong-Kyeremeh, H., Abele, S., Osei Tutu, F., Chaa Kyire, S. K., & Agyina, D. (2020). Seedling production and choice among cashew farmers in Ghana: a profitability analysis. *World Journal of Entrepreneurship, Management and Sustainable Development*, 16(2), 109-129.
- Bonnand, J., Schaap, M., Dogor, M., & Melomey, L. D. (2024). Ghana seed sector assessment.
- Osei, M. K., Adjebeng-Danquah, J., Egbadzor, K. F., Osuman, A. S., Adjei, E. A., Abebrese, S. O., ... & Agyare, R. Y. (2021). Vegetable seed production: prospects and challenges: the Case of Ghana. *Advances in seed production and management*, 91-117.
- Tuffour, M., Owusu, G., & Sarpong, D. B. (2024). Urbanization effects on urban vegetable farmers adaptation: Evidence from Ghana. *Urban Agriculture & Regional Food Systems*, 9(1), e20052.



## Pictures From the Field



# THANK YOU

**Email:** [jnamissah@ug.edu.gh](mailto:jnamissah@ug.edu.gh)



**West Africa Horticulture  
Innovation Hub**



**UNIVERSITY  
OF GHANA**